William Penn Foundation

Environment and Public Space

Decision-Making Framework

The Environment and Public Space program uses the following criteria to assess a project's alignment with the program's strategies.

Alignment with Objective

ABSENT	EMERGENT	DEVELOPING	STRONG
Conveys no meaningful connection to any EPS objectives.	Would make a marginal and/or uncertain contribution to advancing an EPS objective.	Proposed work would make a clear contribution to advancing an EPS objective.	Proposed work would make a clear and major contribution to advancing an EPS objective.

"DEVELOPING" OR "STRONG" REQUIRED

Community Engagement

ABSENT	EMERGENT	DEVELOPING	STRONG
The project describes no engagement with the communities affected by the proposed work.	The project describes engagement with affected communities only in general terms, or describes it primarily as informing the community about the proposed work.	The project clearly identifies which affected communities will be engaged and how. Community members are involved in either shaping or carrying out the proposed work.	The project clearly identifies which affected communities will be engaged and how. Community members are involved in both shaping and carrying out the proposed work.

"DEVELOPING" OR "STRONG" REQUIRED

Partnership and Collaboration

ABSENT	EMERGENT	DEVELOPING	STRONG
Does not address partnerships that will be necessary for project success and completion.	Identifies specific partners necessary for project success and completion. Provides a general description of the role each partner will play in the proposed work.	Identifies specific partners necessary for project success and completion. Provides at least a general description of the role that they will play in the work. Includes evidence that the partnership relationship exists (e.g., documented prior collaboration).	Identifies specific partners necessary for project success and completion. Provides a detailed description of the role that they will play in the work. Includes evidence of each partner's commitment to that role (e.g., letter of commitment or MOU).

"DEVELOPING" OR "STRONG" REQUIRED

Organizational Capacity

ABSENT	EMERGENT	DEVELOPING	STRONG
Insufficient evidence of leadership, resources, staffing, partnerships, and/or experience necessary to achieve project goals.	Evidence of leadership, resources, staffing and/or partnerships, but insufficient evidence of ability to successfully implement the type of work proposed.	Evidence of leadership, resources, staffing and partnerships, and some experience with successful implementation of the type of work proposed.	Evidence of all necessary leadership, resources, staffing, and partnerships in place to achieve project goal. Applicant/partners also have extensive experience with successful implementation of the type of work proposed.

"DEVELOPING" OR "STRONG" REQUIRED

Project Design and Feasibility

ABSENT	EMERGENT	DEVELOPING	STRONG
Does not provide a clear, specific, or realistic approach to the work. Project outcomes and success are not clear and well-defined.	Provides a clear approach to the work, but some aspects of the approach are vague or seem unrealistic. Project outcomes are defined, but are of uncertain achievability, based on the details provided.	Provides a clear approach to the work and successful outcomes are defined and achievable. Some aspects of the project design may require further clarification to assess feasibility.	Provides a clear approach to the work, successful outcomes are defined and achievable, and the proposal includes a sound project design and feasible implementation plan.

"DEVELOPING" OR "STRONG" REQUIRED