

Arts and Culture Capital Support
Decision-Making Framework

The Arts and Culture program uses the following criteria to assess a project’s alignment with this strategy.

Artistic and Cultural Practice			
ABSENT The role and/or skills of an artistic-cultural team is absent.	EMERGENT Artistic-cultural team does not play a conceptual or decision-making role in the creative experiences described and/or does not have relevant artistic-cultural skills or experience needed.	DEVELOPING Artistic-cultural team has limited-to-developing relationship, or influence in shaping the creative experiences and goals described.	STRONG Highly skilled or trained artistic-cultural team is central to developing creative concepts and decision-making, and has demonstrated the knowledge and practices to be effective, and essential to its artistic field and community.
			“STRONG” REQUIRED
Organizational Strength			
ABSENT Vague or unformed plan for future operations.	EMERGENT Stable financial health with limited plan to develop resources for expanded program/activity.	DEVELOPING Stable financial health with moderately clear approach to business model, gaps in budget and resources.	STRONG Strong financial health, equipped with business model, necessary assets, and resources to sustain expanded program activity.
			“STRONG” REQUIRED
Design/Results Feasibility			
ABSENT Unclear approach to the work, lacks project design and implementation details to achieve scope of work and results.	EMERGENT Conceptual approach to project design, implementation and results are vague, difficult to understand, or seem unrealistic.	DEVELOPING Developed concept with tangible approach to project design and an implementation plan, with anticipated results that are informed by untested ideas and some past practices.	STRONG Detailed approach to the work with strong project design, implementation plan, and measurable results that are informed by past practices and evidence of success.
			“STRONG” REQUIRED
Orientation to Equity, Inclusion, and Accessibility			
ABSENT Articulates some knowledge, but no evidence of practices that address barriers to people engaging with the organization or project, does not create environments where people feel valued and included. Unclear approach to welcoming and usable programs for people of diverse abilities and backgrounds.	EMERGENT Inconsistent use of practices that address barriers to engagement and create environments where people feel valued and included. Testing approaches to welcoming and usable programs for people of diverse abilities and backgrounds.	DEVELOPING Demonstrates consistent practices that address barriers to engagement and create environments where people feel valued and included. Increasing use of approaches that make programs welcoming and usable for people of diverse abilities and backgrounds.	STRONG Track record of embedded practices that address barriers to engagement, create environments where people feel valued and included, and consistently ensures programs are welcoming and usable for people of diverse abilities and backgrounds.
		“DEVELOPING” OR “STRONG” REQUIRED	
Understanding and Engagement of Intended Beneficiaries			
ABSENT Intended beneficiaries are not clearly defined; community-centered practice or engagement is absent.	EMERGENT Provides minimal evidence of familiarity with intended beneficiaries or community-centered practices and plans for engaging them are sporadic and/or cursory.	DEVELOPING Demonstrates some knowledge of intended beneficiaries and existing community-centered practices, and includes deliberate mechanisms to engage and deepen these relationships and practices.	STRONG Clearly identifies its intended beneficiaries and demonstrates deep relationships and community-centered practices with these beneficiaries.
		“DEVELOPING” OR “STRONG” REQUIRED	
Promotes Stewardship of Existing Cultural Assets			
ABSENT Institution is not an existing cultural asset for the community or region.	EMERGENT Represents an existing cultural asset for the community or region with limited community-engaged programs; the project will benefit the institution overall.	DEVELOPING Represents an existing cultural asset and demonstrates knowledge of inclusive engagement and existing practices to benefit community and institution overall.	STRONG Represents an existing cultural asset with track record of inclusive engagement and benefit to community or region.
		“DEVELOPING” OR “STRONG” REQUIRED	
Leverages a Prior Foundation Investment			
ABSENT No prior WPF investment.	EMERGENT Historic, but no recent WPF investment.	DEVELOPING Recent* but modest WPF investment.	STRONG Recent* major WPF investment.
		“DEVELOPING” OR “STRONG” REQUIRED	

* Awarded within past 10 years